

Hybrid Project Management with PRINCE2 (customized FMIS)

Duration – 40 Hours (05 Days)

Course Outline

Course Overview

This 5-day instructor-led program provides a comprehensive understanding of Hybrid Project Management by combining PRINCE2 governance, Agile delivery practices, Waterfall methodology, and Project Risk Management. Participants will learn how to tailor PRINCE2 for both predictive and adaptive environments, manage risks effectively, and select the most appropriate delivery approach for different project scenarios.

Target Audience Profile

- Project Managers and Program Managers
- PMO Managers and Project Coordinators
- Agile Coaches and Scrum Masters
- Business Analysts and Product Owners
- Risk Managers and Governance Professionals
- Team Leads and Department Heads
- Professionals preparing for PRINCE2 Agile Practitioner-level responsibilities

Day-Wise Agenda

- Day 1: PRINCE2 Agile Practitioner Introduction, Agile Mindset, Organizational Change Management
- Day 2: PRINCE2 Agile Practices, Roles, Artefacts and Processes
- Day 3: PRINCE2 Agile in Wider Context and Fundamentals of Project Risk Management
- Day 4: Risk Management Process in PRINCE2 and Waterfall Framework Fundamentals

- Day 5: PRINCE2-Waterfall Alignment, Waterfall Risk Management and Practical Case Studies

Detailed Course Syllabus

Day 1

Module 1: Introduction to PRINCE2 Agile Practitioner

- Overview of PRINCE2 Agile
- Hybrid project management concepts
- Practitioner-level expectations
- PRINCE2 principles recap
- Sample exam scenario review

Module 2: Agile Mindset, Project Management and Organizational Change

- Being Agile vs Doing Agile
- Agile values and behaviours
- Leadership in agile environments
- Stakeholder engagement
- Building high-performing teams
- Change management fundamentals

Day 2

Module 3: PRINCE2 Agile Practices

- Business Case
- Organization
- Plans
- Quality
- Risk
- Issues
- Progress
- Agile artefacts and backlog management
- Roles and responsibilities

Module 4: PRINCE2 Agile Processes

- Starting Up a Project
- Initiating a Project
- Directing a Project
- Controlling a Stage
- Managing Product Delivery
- Managing Stage Boundaries
- Closing a Project
- Tailoring processes for agile delivery

Day 3

Module 5: PRINCE2 Agile in the Wider Context

- Agile product management
- DevOps concepts
- Transition to operations
- Continuous improvement
- Governance in hybrid projects

Module 6: Fundamentals of Project Risk Management

- Risk, issue, assumption and dependency
- Risk categories
- Risk appetite and tolerance
- Risk theme in PRINCE2
- Risk governance

Day 4

Module 7: Risk Management Process in PRINCE2

- Risk identification
- Qualitative risk assessment
- Probability-impact analysis
- Risk response strategies
- Risk register management
- Risk ownership

Module 8: Introduction to Waterfall Framework

- Traditional project lifecycle
- Requirements, Design, Development, Testing, Deployment, Maintenance
- Benefits and limitations of Waterfall
- Waterfall vs Agile comparison

Day 5

Module 9: PRINCE2 and Waterfall Alignment

- Stage gates and governance
- Documentation control
- Change management
- Phase reviews
- Project reporting and controls

Module 10: Managing Risks in Waterfall Projects

- Requirement risks
- Schedule and cost risks
- Dependency management
- Milestone tracking
- Lessons learned and project closure

Module 11: Practical Scenario Discussions

- Case studies
- Risk workshops
- Hybrid project simulations
- Group exercises
- Action planning

Learning Outcomes

- Apply PRINCE2 governance in Agile and Waterfall environments
- Tailor PRINCE2 processes and practices for hybrid projects
- Identify, assess and respond to project risks
- Understand Waterfall and Agile delivery approaches
- Manage stakeholders, teams and project governance effectively
- Support successful delivery of hybrid projects